

29 October 2021

# POLICY

Anti-Corruption

## 1. Scope and introduction

IFU, the Danish state-owned Development Finance Institution (DFI), provides equity, loans and guarantees on commercial terms to private sector investments in developing countries and emerging markets. IFU's objective is to promote investments which support sustainable development in developing countries in its three dimensions – economic, social and environmental - in a balanced and integrated manner and contribute to the realisation of the UN Sustainable Development Goals (SDGs).

This Anti-Corruption Policy is part of the IFU sustainability policy framework that guides IFU's efforts towards supporting global sustainable development. IFU's Sustainability Policy is the main policy document, whereas the underlying thematic policies elaborate on IFU's commitment in relation to major global sustainability issues. This Anti-Corruption Policy further explains how IFU approaches anti-corruption issues and implement responsible business conduct measures.

IFU recognises that corruption is one of the greatest barriers to sustainable development with a disproportionate impact on developing countries, and that combating corruption is a key element in poverty alleviation.

IFU defines corruption as the abuse of entrusted power for private gain. Corruption covers bribery of public officials, private-to-private transactions and other aspects of corruption such as fraud and money laundering of the proceeds of corruption. Facilitation payment made to a government official to secure or expedite the performance of a routine action or service is also considered a form of bribery.

## 2. Commitments

IFU is committed to maintaining a zero-tolerance policy regarding corruption, including bribery, fraud and facilitation payment. The central instruments are the UN Convention against Corruption and the OECD Convention on Combating Bribery of Foreign Public Officials in International Business Transactions, and both are incorporated in Danish law, which IFU is subject to.

IFU participates in the Danish Ministry of Justice's working group on the implementation of the OECD Convention into Danish law.

IFU ensures that investment companies take a clear stand against corruption, and responds immediately to any allegations of corruption, implementing corrective and preventive measures.

Furthermore, IFU is guided by the UN Global Compact's Principle 10: "Businesses should work against corruption in all its forms, including extortion and bribery" and is a member of Transparency International Denmark.

## 3. Implementation

### **IFU requirements to project companies**

In addition to complying with legislation in the country in which it operates, the project company must take a clear, written stand against corruption. The commitment to fighting corruption must be communicated to the entire organisation and any agents, intermediaries and consultants acting on behalf of the company as well as to major suppliers, contractors and other business partners.

The project company must identify and assess the risk of becoming involved in corruption in all parts of company operations and in relation to both the public and the private sector and initiate the necessary preventive measures to counter the identified risks.

The project company must create and maintain an organisational culture that does not tolerate corruption and train all relevant employees to avoid and deal with corruption, including facilitation payment. Employees should be introduced to good business practices such as always sending two or more people to critical meetings to discourage bribery. Employees must also be introduced to dilemmas and how to handle them.

The project company must prepare employees in advance to avoid facilitation payment and instruct them how to handle the payment, only if it cannot be avoided, e.g. by requesting a receipt and reporting it to management. Project companies must also establish a procedure for recording facilitation payments.

#### **IFU's response to corruption**

IFU's approach is cooperation in good faith with our partners in determining whether a violation has occurred, and which actions should be taken. In case of non-compliance with IFU's anti-corruption policy, IFU will require an investigation of the project company and recommend measures for continuous operations within the law.

If IFU receives sufficient information about bribery involving one of IFU's portfolio companies or a business partner of IFU and the alleged bribery is connected to IFU's investment, we will immediately pass on this information to local or Danish law enforcement authorities. We will inform our project partner(s) before passing on any information.

IFU keeps an internal anti-corruption warning list of companies and partners where IFU deems that a risk of corruption exists.

IFU has established a whistleblower-scheme, maintained by an external law firm, which enables employees and other stakeholders to anonymously raise a concern of corruption or submit other complaints related to any of IFU's investments. Such reported concerns or complaints are processed by IFU's Grievances and Complaints Committee.

As a last resort, IFU is entitled to demand repayment of a loan or to sell our shares on the terms set out in its standard legal agreements.

It has on 30 April 2019 been agreed with the Ministry of Foreign Affairs that IFU has a duty to inform Rigsrevisionen (with a copy to the Ministry) in case of suspicion of irregularities, including corruption and bribery, in investments that do not concern grants from the Ministry.

#### **4. Approval and feedback**

This policy was approved by IFU in February 2015. Minor corrections were made for communication purposes in May 2019 and October 2021.

## ANTI-CORRUPTION POLICY

4(5)



Approved by Board of Directors on

---

Michael Rasmussen, Chairman

---

Anette Eberhard

---

Thomas Bustrup

---

Hanna Line Jaboksen

---

Jarl Krausing

---

Irene Quist Mortensen

---

Nanna Hvidt

---

Emilie Agner Damm



Date: 29 October 2021  
Owner: SUST  
Approved by: Board of Directors

# PENNEO

Underskrifterne i dette dokument er juridisk bindende. Dokumentet er underskrevet via Penneo™ sikker digital underskrift.  
Underskrivernes identiteter er blevet registereret, og informationerne er listet herunder.

"Med min underskrift bekræfter jeg indholdet og alle datoer i dette dokument."

## Michael Rasmussen

Bestyrelsesformand

Serienummer: PID:9208-2002-2-025366189953

IP: 193.162.xxx.xxx

2022-02-08 10:38:48 UTC

NEM ID 

## Anette Eberhard

Næstformand

Serienummer: PID:9208-2002-2-447891785088

IP: 80.197.xxx.xxx

2022-02-08 18:47:33 UTC

NEM ID 

## Jarl Eskil Sture Krausing

Bestyrelsesmedlem

Serienummer: PID:9208-2002-2-117865014179

IP: 213.32.xxx.xxx

2022-02-10 19:15:33 UTC

NEM ID 

## Thomas Bustrup

Bestyrelsesmedlem

Serienummer: PID:9208-2002-2-087000759727

IP: 185.218.xxx.xxx

2022-02-11 09:34:44 UTC

NEM ID 

## Nanna Hvidt

Bestyrelsesmedlem

Serienummer: PID:9208-2002-2-085556638088

IP: 188.120.xxx.xxx

2022-02-11 11:13:45 UTC

NEM ID 

## Hanna Line Jakobsen

Bestyrelsesmedlem

Serienummer: PID:9208-2002-2-290823707785

IP: 94.147.xxx.xxx

2022-02-12 15:26:39 UTC

NEM ID 

## Emilie Agner Damm

Bestyrelsesmedlem

Serienummer: PID:9208-2002-2-599269753365

IP: 188.183.xxx.xxx

2022-02-14 10:39:59 UTC

NEM ID 

## Irene Quist Mortensen

Bestyrelsesmedlem

Serienummer: PID:9208-2002-2-787774918118

IP: 85.191.xxx.xxx

2022-02-15 12:49:15 UTC

NEM ID 

Dette dokument er underskrevet digitalt via **Penneo.com**. Signeringsbeviserne i dokumentet er sikret og valideret ved anvendelse af den matematiske hashværdi af det originale dokument. Dokumentet er låst for ændringer og tidsstemplet med et certifikat fra en betroet tredjepart. Alle kryptografiske signeringsbeviser er indlejet i denne PDF, tilfældet af de skal anvendes til validering i fremtiden.

### Sådan kan du sikre, at dokumentet er originalt

Dette dokument er beskyttet med et Adobe CDS certifikat. Når du åbner dokumentet

i Adobe Reader, kan du se, at dokumentet er certificeret af **Penneo e-signature service <penneo@penneo.com>**. Dette er din garanti for, at indholdet af dokumentet er uændret.

Du har mulighed for at efterprøve de kryptografiske signeringsbeviser indlejet i dokumentet ved at anvende Penneos validator på følgende websted: <https://penneo.com/validate>